



# DOE Loan Programs Office

Deployment: How the Government Delivers  
Clean Energy and U.S. Jobs Today

August 2011



U.S. DEPARTMENT OF  
**ENERGY**

**LOAN PROGRAMS OFFICE**

# Program Summary

## LPO administers three clean energy loan programs

### Title XVII Section 1703

- Provides loan guarantees to innovative clean technologies, where obtaining conventional private financing is difficult due to high technology risk and capital-intensive nature of investment
- Policy Objective: To deploy a wide array of innovative clean energy technologies at scale
- Credit Subsidy Cost: Self-pay for nuclear and advanced fossil. Some self-pay authority and limited credit subsidy for renewables and energy efficiency.

### Title XVII Section 1705

- Provides loan guarantees to commercial-scale renewable energy projects, including those employing more mature technologies, that begin construction prior to September 30, 2011
  - Energy sectors include: Biomass, Hydrogen, Solar, Wind/Hydropower, Geothermal, Transmission, or any other renewable energy systems
- Policy Objective: To deploy renewable energy projects and create jobs in a tight credit market
- Credit Subsidy Cost: paid by DOE, through appropriated funds

### Advanced Technology Vehicle Manufacturing (ATVM) Loan Program (Section 136)

- Provides direct loans to manufacturers of advanced technology vehicles and related automotive components
- Credit Subsidy Cost: paid by DOE, through appropriated funds



# Bridging the Clean Energy “Valley of Death”

LPO financing helps fill a well-documented gap in the market

	Research & Development	Demonstration/ Proof of Concept	Deployment/ Pilot Facility	Diffusion/ Commercialization	Commercial Maturity
	<b>“Valley of Death”</b>				
<b>Private Funding Source</b>	Angel / Series A venture capital	Series B venture capital	Series C & later	Limited VC or corporate equity for a few companies	<ul style="list-style-type: none"> <li>• Corporate investor / public markets</li> <li>• Project finance</li> </ul>
<b>Public / Non- Profit Funding Source</b>	<ul style="list-style-type: none"> <li>• DOE grants (e.g., Energy Frontier Research Centers)</li> <li>• State programs</li> <li>• University Funding</li> </ul>	<ul style="list-style-type: none"> <li>• DOE grants (e.g., Solar and wind program funding, ARPA-E)</li> <li>• State programs</li> <li>• University Funding</li> </ul>	<ul style="list-style-type: none"> <li>• DOE demonstration programs (e.g., smart grid demonstration, clean coal power initiative)</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DOE Loan Programs</b></li> </ul>	<ul style="list-style-type: none"> <li>• Investment / Production Tax Credits</li> </ul>



# The Financing Gap LPO Fills

## Certain types of projects struggle to get built without loan guarantees

- **First-of-a-kind projects**
  - Traditional lenders have limited capacity/desire to underwrite innovative, first-of-a-kind energy technologies
  - Hard for commercial lenders to technically de-risk projects
  - DOE is uniquely positioned to do so
- **Projects seeking loans with long tenors**
  - Certain technologies (both innovative and more-mature) are not economically viable without long-term financing.
  - Few lenders are willing to make loans of this length – regardless of the promise of the underlying project
  - The U.S. government has the necessary long-term time horizon to make this type investment – at relatively little risk to taxpayers
- **Big-dollar bets**
  - Utility-scale scale projects are extremely capital-intensive
  - Few traditional lenders have the capacity to make loans of the necessary size – particularly for projects with any degree of technological or completion risk.
    - To the extent they are willing to make such loans, the cost of capital is often prohibitive; club deals exacerbate the problem
  - The U.S. government has the financial resources – and the long-term time horizon – to provide the necessary capital



# Program Features

## LPO financing is a cost-effective use of government resources

- Self-Supporting
  - All Title XVII program costs, including personnel, are covered by fees paid by applicants
- Excellent Leveraging of Government Resources
  - LPO financing is additive, i.e., it enables sponsors to build projects that would not otherwise get built, and attracts equity that would not otherwise be invested
  - A relatively small amount of appropriated credit subsidy supports a large amount of new private sector investment (approximately 13x multiplier, to date)
  - When loans are repaid, the nation has benefitted from the investment – at no cost to taxpayers. Where credit subsidies are “self-paid,” the government can even turn a profit
- Promotes Economic Growth and Job Creation
  - Large, innovative clean energy projects create permanent operating and temporary construction jobs. Significant job multiplier effects as well
  - Projects lower delivered cost of renewable energy, incentivize build-out of the domestic supply chain, and upgrade and expand infrastructure needed to capitalize on future energy innovation



# What the Loan Programs are Not

## LPO differs from other types clean energy programs

- Not a grant program
  - LPO provides loans and loan guarantees, which it expects to be repaid
- Not a rubber stamp
  - LPO accepts projects on a competitive basis. Not all eligible projects receive financing
  - Every project that receives financing goes through a rigorous and comprehensive financial and technical review process – similar to what a private sector lender would conduct – before a single dollar of taxpayer money is put at risk
- Not an operating cost to the government
  - While credit subsidy appropriations and loan authorities “score” for budgeting purposes, the costs associated with administering the Title XVII programs are paid by applicants



# How the Program Works:

Every project goes through a rigorous and comprehensive review – similar to what a private sector lender would conduct – before taxpayer funds are put at risk



## Activity

- ▶ Eligibility reviews
- ▶ Completeness reviews
- ▶ Preliminary financial and technical evaluation
- ▶ Preliminary NEPA screening
- ▶ Full financial and technical evaluation and scoring
- ▶ Market due diligence
- ▶ Technical due diligence
- ▶ Legal/Regulatory due diligence
- ▶ NEPA compliance
- ▶ Credit analysis and develop Credit Package
- ▶ Credit subsidy calculation
- ▶ Negotiation of Term Sheet
- ▶ Credit Committee (DOE)
- ▶ Credit Review Board (DOE)
- ▶ Interagency reviews (OMB, Treasury, NEC)
- ▶ Final legal documents
- ▶ Finalize credit subsidy
- ▶ Financial close
- ▶ Performance tracking

# Impact of the Loan Programs

LPO has made a significant contribution to our national clean energy economy

- Nearly \$40 billion in loan and loan guarantees to 42 clean energy projects with almost **\$61 billion in total project costs**
- Created or saved over **65,000 jobs across 39 states plus the District of Columbia**
- Will remove as much carbon dioxide from the air every year as taking **over 4 million cars off the roads**
- LPO's 22 power generation projects will produce over 31 million megawatt-hours of clean energy – **enough to power nearly 3 million homes**
  - Total project costs for generation projects almost double amount invested in clean generation projects by entire U.S. private sector in 2009
- ATVM projects will save approximately 311 million gallons of gasoline annually



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# Sample Projects

## LPO-financed projects are changing the national clean energy landscape

Since January 2010, LPO has financed:

- Six solar and wind manufacturing projects, including two that will rejuvenate previously shuttered auto facilities in Ohio and Indiana
- The first two electric vehicle manufacturing facilities in the U.S.
- The world's largest wind farm
- Several of the world's largest solar generation facilities
- The first-ever national energy project, which will put solar panels on commercial rooftops across twenty-eight states
- One of the country's first commercial-scale cellulosic ethanol plants
- The first nuclear power plant to be built in the U.S. in the last three decades
- An AREVA-sponsored uranium enrichment facility



# Awards and Accomplishments

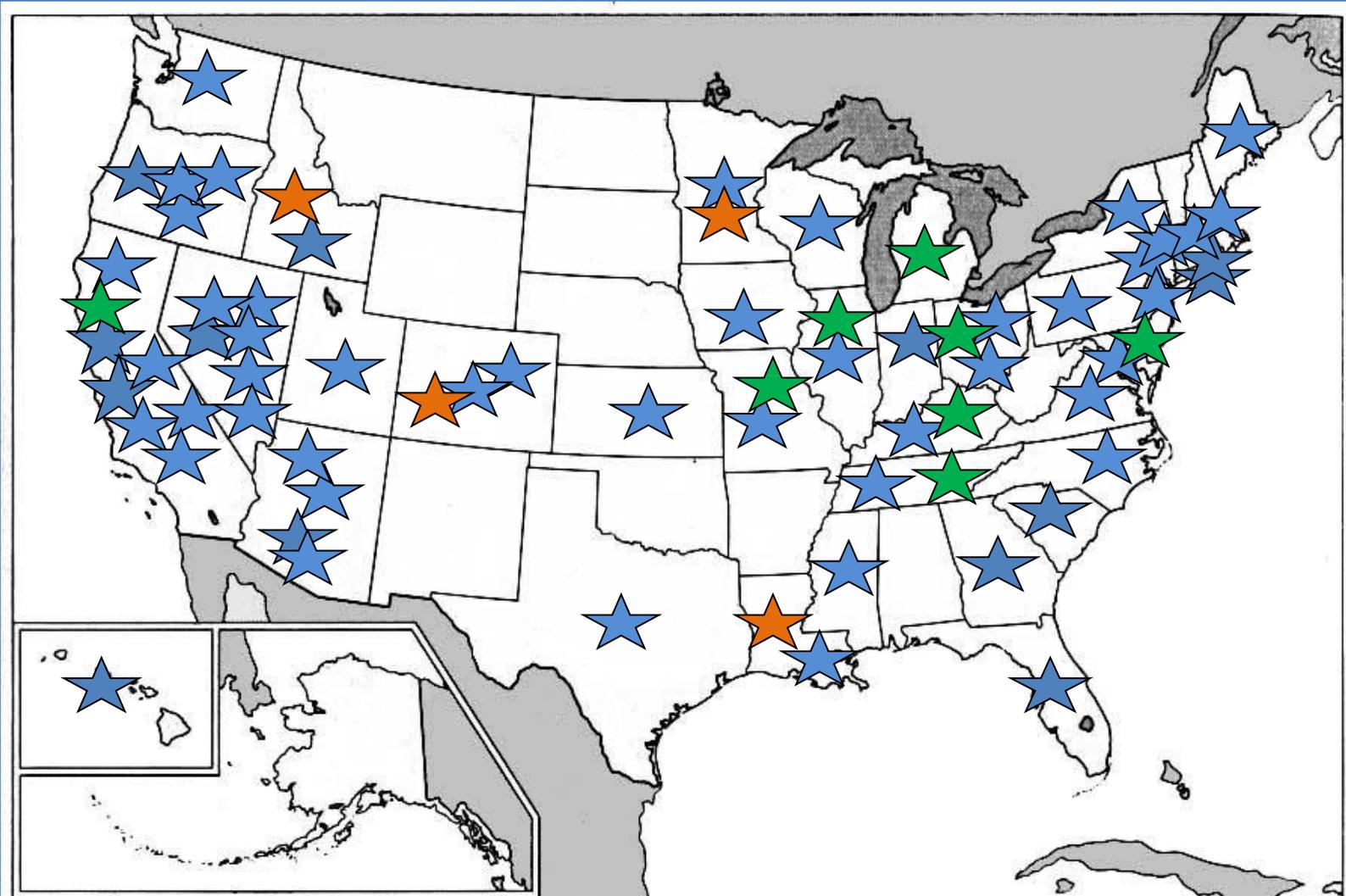
## LPO has been acknowledged for its successful work in 2010

- 2010 Deal of the Year (Shepherds Flat) – Energy Risk Magazine
- Deal of the Decade (Shepherds Flat) – Infrastructure Magazine (nominated)
- Deal of the Year (Shepherds Flat) – Power Finance & Risk (nominated)
- Deal of the Year – Renewable (Shepherds Flat) – Infrastructure Magazine (nominated)
- 2010 Global Awards for Excellence in BPM & Workflow – Workflow Management Coalition and BPM.com
- 2011 Laureate – International Data Group’s Computerworld Honors Program



# Current Project Footprint

LPO has already supported projects in 39 states plus the District of Columbia



-  1705 Approved
-  1703 Approved
-  ATVM Approved



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# Conclusion

- Loan Programs are Pro-Taxpayer
  - Projects are de-risked to fullest extent possible by over 100 deeply experienced professionals (ex-Fortune 100 financial institutions, Ex-Im, OPIC, etc.)
  - When projects succeed, loans are repaid and cost to government is zero
  - Title XVII programs are self-sustaining; borrower fees cover program's operating costs
- Programs are Pro-Business
  - Support large, commercial-scale ventures which:
    - Would not get done without guarantees
    - Drive down unit costs because of scale
    - Stand up supply chains, which creates U.S.-based manufacturing

